PROPOSED COALITION FOR RESEARCH IN LIBRARY, ARCHIVE AND INFORMATION SCIENCE

SECOND WORKSHOP ON LIBRARY AND INFORMATION RESEARCH
FRIDAY 30 NOVEMBER 2007 10.30 AM - 3.00 PM

WOBURN HOUSE CONFERENCE CENTRE
20 TAVISTOCK SQUARE
LONDON
WC1H 9HQ
TEL: 44(0) 207419 4111
<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
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<tbody>
<tr>
<td>10.30</td>
<td>Registration and Coffee</td>
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<tr>
<td>10.45</td>
<td>Welcome</td>
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<tr>
<td></td>
<td><strong>Lynne Brindley</strong>, Chief Executive, British Library</td>
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<tr>
<td>11.00</td>
<td>Report from the Steering Group on its work in 2006/07</td>
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<tr>
<td></td>
<td><strong>Nigel Macartney</strong>, Director of Information Services, University of Ulster</td>
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<tr>
<td>11.30</td>
<td>Ways in which success beckons</td>
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<td></td>
<td><strong>Biddy Fisher</strong>, Head of Information Services, Sheffield Hallam University</td>
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<tr>
<td>12.00</td>
<td>Discussion on the concept</td>
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<td></td>
<td><strong>Mel Collier</strong> (Facilitator), Director of the University Library,</td>
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<td>Catholic University of Leuven</td>
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<tr>
<td>12.30</td>
<td><strong>LUNCH</strong></td>
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<tr>
<td>1.15</td>
<td>Proposals on the remit and constitution*</td>
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<td><strong>Stephanie Kenna</strong>, Manager, Regional and Library Programmes, British Library</td>
</tr>
<tr>
<td>1.30</td>
<td>Proposals on the road map and finance*</td>
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<tr>
<td></td>
<td><strong>Nigel Macartney</strong></td>
</tr>
<tr>
<td>1.45</td>
<td>Discussion</td>
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<td><strong>Mel Collier</strong> (Facilitator)</td>
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<tr>
<td>2.15</td>
<td>Indications of support</td>
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<td><strong>Mel Collier</strong> (Facilitator)</td>
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<tr>
<td>2.45</td>
<td>Summary and next actions</td>
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<td><strong>Peter Brophy</strong>, Director, Centre for Research in Library &amp; Information Management (CERLIM), Manchester Metropolitan University</td>
</tr>
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<td>3.00</td>
<td><strong>DEPART</strong></td>
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* Denotes paper sent out in advance to delegates
PROPOSED REMIT

FUNCTION
To develop a locus of and for LIS research which would:

• Bring together information about research sponsored by key stakeholders;
• Encourage synergy between funders at the planning stage;
• Get more out of existing research funding;
• Leverage more funding for research;
• Promote practitioner research and the translation of research into practice;
• Have global relevance but recognise significant UK contribution;
• Respect differences across the countries and regions of the UK.

AIMS AND OBJECTIVES
To:

• Articulate a strategic and planned approach to LIS research;
• Identify appropriate research content;
• Encourage the development of research capacity;
• Ensure the inclusion of each sector of LIS activity.

SCOPE
To:

• Define content, scope, research boundaries and gaps;
• Contribute to the vision of the future of the profession.

ROLES
To include:

• Consulting on and finalising the national research agenda;
• Information exchange;
• Promotion of best practice;
• Bringing together cognate research;
• Setting of quality guidelines;
• Acting as an ideas forum;
• Being a partner finding/dating agency;
• Ensuring the maximum return from the research funding available;
• Promotion of the development of skills and competencies;
• Influencing employers;
• Supporting professional doctorates by professional practice;
• Recognising and valuing different types of research;
• Horizon scanning;
• Establishing processes for continuity and sustainability;
• Developing mechanisms such as observatories, town meetings, networks of excellence to improve dissemination, enhance quality and ensure good co-ordination.

**KEY OUTPUTS**

To include:

• A Manifesto setting out aspirations, objectives which should demonstrate links between existing research strategic and government agendas but also set out its own agenda;
• A roadmap to show how it will achieve its objectives;
• The ‘Cream of Information Science’ showcase of best practice and the facilitation of existing research information exchange;
• International partnerships;
• Robust measures of success.
PROPOSED COALITION FOR RESEARCH IN LIBRARY, ARCHIVE AND INFORMATION SCIENCE

PROPOSED CONSTITUTION

The Coalition will be established as a not-for-profit company limited by guarantee by a core strategic group of partners/members and will expand its membership, evolve as an organisation, and develop proposals for its longer term constitution, programmes and funding.

MEMBERSHIP

Membership of the Coalition will be open to all Library and Information Science (LIS) research stakeholders. Subscriptions will be banded with either full (maximum subscription) or associate (reduced subscription) membership.

Stakeholders should include: MLA, JISC, RIN, BAILER, AHRC, ESRC, UKOLN, National Libraries, other national bodies (SLIC, CYMAL, LISCNI), NHS Library, professional bodies (such as: CILIP, CURL, SCONUL, SCL) and others with an interest in research in this area.

MANAGEMENT

The business of the Coalition will be managed by a Board of Directors who will exercise all the powers of the Coalition subject to the provisions of the Companies Act, the Memorandum and the Articles of Association of the Coalition and to any directions given by special resolution.

The Board of Directors will consist of representatives of full member organisations and institutions (initially likely to be: BL, CILIP, JISC, MLA, RIN) and two other representatives elected from among the associate membership.

SECRETARIAT

The Secretariat will be provided by a half-time post and hosted by one of the full member organisations. The post will be offered on secondment, for an initial period of three years.

ADVISORY COUNCIL

An Advisory Council will act as a forum for circulation and sharing of information, supporting the activities of the Coalition, and to advise the Board and Secretariat on programme development in key areas. It will comprise experts and representatives from the staff and officers of the Coalition’s full and associate members and by invitation of the Board of other external individuals and representatives. It will exist primarily as a Coalition email list/listserv. Members of the Advisory Council may also take a role in Coalition working groups and will help communicate the mission and activities of the Coalition within member organisations and to external audiences.

ADDITIONAL SUPPORT

Additional support for delivery of corporate objectives could be achieved by staff secondment and contracts on a full-time or part-time basis, and/or consultancy. Members’ financial contributions and any other external funding to the Coalition and its expenditure will be subject to company financial procedures and auditing.
PROGRAMME OF WORK, ORGANISATION AND FUNDING

Assuming that the Workshop agrees that there is a need to establish a body to undertake a programme of work, it is necessary to consider how the project may be organised.

The major activities recommended by the 2006 Workshop were:

- a Manifesto setting out aspirations, objectives which should demonstrate links between existing research strategic and government agendas but also set out its own agenda.

- A roadmap to show how it will achieve its objectives

- A ‘Cream of Information Science’ showcase of best practice and the facilitation of existing research information exchange.

- Consulting on and finalising the national research agenda.

These activities have been included in the attached draft “Road Map”.

It also proposes the immediate appointment of a Steering Group, consisting of the main stakeholders which would operate informally, managing the programme of activities up to the establishment of a formally constituted body. A spreadsheet is also attached indicating how the work programme and the body could be funded.

While the large majority of the organisations consulted by the Working Group during 2007 were supportive of setting up a Coalition and contributing to funding its work, there were comments to the effect that much could be achieved informally and through partnership working. One organisation proposed an alternative model to the concept of the Coalition illustrated in the draft constitution; this could be characterised as a “Task Force” of the larger players which would identify projects that would then be shared out for individual bodies to lead; there would not be a need, at least initially, to raise subscriptions or designate a director since the projects would be managed within existing structures and budgets.

The workshop should consider both models.
## ROAD MAP 2008 - 2010

**DRAFT**

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<thead>
<tr>
<th>Activity</th>
<th>2008</th>
<th>2009</th>
<th>2010</th>
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</thead>
</table>
| **1 National Research Strategy (or “framework”)** | • Review need  
• Agree role  
• Establish project team  
• Plan workshops  
• Bid for funding for workshops if required | • Draft national strategy  
• Consult on draft strategy  
• Develop and cost action plan to deliver strategy | • Action plan commences |
| **2 Manifesto** | • Draft manifesto  
• Circulate for comment  
• Adopt at conference | • Identify further partners to assist in delivering strategy | • Conduct internal review of manifesto |
| **3 Services to LIS community** | • Review proposals for networking  
• Research needs of both researchers in greater detail, testing proposals  
• Report to workshop at the conference | • Implement networking and other services | |
| **4 Dissemination of research** | • Establish interim website, linking to existing resources | • Develop and launch website with Coalition-developed services | |
| **5 Encouraging quality** | • Convene workshop on how best practice can be identified and promoted  
• Pilot recommendations | • Review long-term sustainability of research capability in the discipline | • Develop recommendations on sustainability |
| **6 Advocacy** | • Develop case studies in research benefits  
• Encourage presentations at LIS and related conferences and events | • Identify target audiences for promotion of research | |
| **7 Conference and Showcase** | • Plan and organise conference for December 2008 | • Review and evaluate  
• Agree if to run a second conference | |
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<tr>
<th>Activity</th>
<th>2008</th>
<th>2009</th>
<th>2010</th>
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| **8 Organisational       | • Establish Steering Group to manage the initial programme at November 30 event  
  arrangements**                                                                                                                                                                                      | • New organisational arrangements put in place                                                                                                                                                      | • Develop arrangements for wind up, if required                                                                                                                                                      |
|                          | • Develop draft proposals for organisation  
  • Debate and agree proposals at conference  
  • Establish Board, Advisory Council or other elements as agreed                                                                                                                                         |                                                                                                                                                                                                        |                                                                                                                                                                                                        |
| **9 Personnel**          | • Steering Group to devise requirement for Project Director  
  • Agree an “employer”  
  • Second/recruit Project Director                                                                                                                                                                   |                                                                                                                                                                                                        |                                                                                                                                                                                                        |
| **10 Finance and         | • Agree a “banker” if required  
  administration**                                                                                                                                                                                      | • Seek sponsorship (e.g. for conference, website)                                                                                                                                                      |                                                                                                                                                                                                        |
|                          | • Develop requirements for services in kind  
  • Collect subscriptions if and when agreed                                                                                                                                                           |                                                                                                                                                                                                        |                                                                                                                                                                                                        |
| **11 Review and          | • Develop measures of success                                                                                                                                                                         |                                                                                                                                                                                                        | Commission third party review and evaluation of the coalition and its work                                                                                                                              |
| evaluation**             |                                                                                                                                                                                                        |                                                                                                                                                                                                        |                                                                                                                                                                                                        |
## Financing the Research Coalition –
### Indicative Income and Expenditure for Year 1

<table>
<thead>
<tr>
<th>Income</th>
<th>Rate £</th>
<th>Number of subscribers</th>
<th>Total income</th>
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<tbody>
<tr>
<td><strong>Subscriptions</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Major stakeholders</td>
<td>9,500</td>
<td>5</td>
<td>47,500</td>
</tr>
<tr>
<td>Associate stakeholders</td>
<td>1,000</td>
<td>8</td>
<td>8,000</td>
</tr>
<tr>
<td><strong>AHRC - research workshop programme</strong></td>
<td></td>
<td></td>
<td>15,000</td>
</tr>
<tr>
<td><strong>Total income</strong></td>
<td></td>
<td></td>
<td><strong>70,500</strong></td>
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### Expenditure

<table>
<thead>
<tr>
<th>Expenditure</th>
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<tbody>
<tr>
<td>Project Director</td>
<td>25,000</td>
</tr>
<tr>
<td>Secretarial and Admin Support*</td>
<td>15,000</td>
</tr>
<tr>
<td>Website*</td>
<td>5,000</td>
</tr>
<tr>
<td>Travel</td>
<td>3,000</td>
</tr>
<tr>
<td>Accommodation*</td>
<td>3,000</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>3,000</td>
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<tr>
<td><strong>Total expenditure</strong></td>
<td><strong>54,000</strong></td>
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*could be provided in kind.